

MARIE COLLINS FOUNDATION
(A company limited by guarantee)
UNAUDITED
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

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MARIE COLLINS FOUNDATION
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REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2025

Trustees	G Scobbie, Chair Professor R Armitage, Vice Chair O Dockray, Honorary Treasurer C Aynsley Johnson C Bethel J Hennessey (resigned 28 October 2024, reappointed 31 July 2025) L Legard D Martin (appointed 29 April 2025) C Shea (appointed 29 April 2025) D Crawford (resigned 18 February 2025) P Stevens (resigned 21 October 2024)
Company registered number	07657115
Charity registered number	1144355
Registered office	Suite 13 Evolution Centre Darlington Road County Business Park Northallerton DL6 2NQ
Chief executive officer	Victoria Green
Bankers	Barclays Bank Leicester LE87 2BB Charity Bank Fosse House 182 High St Tonbridge TN9 1BE
Independent examiner	Nicola O'Sullivan FCA DChA BHP LLP Rievaulx House 1 St Mary's Court Blossom Street York YO24 1AH

MARIE COLLINS FOUNDATION
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MESSAGE FROM THE CHAIR OF TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2025

In our 2024 report, I highlighted the year-on-year evolution of the Marie Collins Foundation, enabling the organisation to better respond to existing and emerging threats posed by the rapidly changing pace of technology.

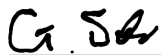
Continuing with this theme, as a result of some key pieces of work undertaken by the organisation, such as our 'Theory of Change', we now have a more dynamic rolling strategy enabling us to better address new risks and harms and to pivot our focus, when necessary, to address them.

We continue to develop new resources, such as POWER and Ascend, to assist those providing direct support to victims and have designed them to be able to be updated and refreshed at regular intervals so that they remain current, topical and of value. Both resources were developed in collaboration with partners, including evidence based academic research and this theme is core to the ongoing success of MCF. The current external evaluation of our Lived Experience Group is further evidence of our determination to lead from the front, innovate, learn from experience and share our learning for the wider benefit of victims, survivors and professionals in the field.

As ever, we are most grateful to all our funders in this particularly challenging time for the sector. Without their support we would not exist and everyone involved with the Marie Collins Foundation is committed to ensuring that all funding received is put the best possible use in achieving our charitable objectives.

Lastly, on behalf of the trustees I want to pay particular tribute to the fabulous people we have working at MCF. We are a very small team but year on year we continue to grow our impact and influence on the national and international stage and we are grateful for everyone's contribution in making the last year a success.

I am proud to be the Chair of Trustees for the Marie Collins Foundation and to present this 2025 report on behalf of the board.



Signer ID: GMSBKYMDE6...

G Scobbie
Chair

Date: 05/11/2025 GMT

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2025

The Trustees present their annual report together with the financial statements of the Company for the year ended 31 March 2025. The annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Our Vision

Anyone harmed by technology-assisted child sexual abuse will be supported throughout their recovery journey.

b. Our Mission

The Marie Collins Foundation exists to support children and young people harmed by technology-assisted child sexual abuse (TACSA), ensuring they are never blamed and always supported in their recovery. We achieve this by combining direct work with victims and families, survivor insight, and professional expertise to create trauma-informed, practical solutions.

Our work addresses three persistent barriers:

- Limited understanding of TACSA's unique impact
- Professional uncertainty in recognising and responding to harm
- Parental gaps in digital safeguarding and trauma-informed care

To overcome these barriers, we deliver a three-pronged strategy:

- Support: Tailored recovery pathways for children and families
- Development: Co-created resources and practitioner training
- Advocacy: Sector transformation through survivor voice and strategic partnerships

By working directly with victims and their families, we both assist them on their recovery journey and learn from their experiences to identify gaps in the child protection system. Combined with the insights and expertise of our Lived Experience Group, this approach provides a unique foundation for MCF's work and strengthens our understanding of how to prevent and respond effectively to TACSA.

Objectives and activities (continued)



Lived experience:

MCF is unique in its ability to bring together the voices of victims and survivors of TACSA, both those we support today and members of our **Lived Experience Group** who were victims in the past. This enables us to learn from their experiences, understand what works, and identify where change is needed. By elevating these voices, we can shape and strengthen the network of support for children and families affected by TACSA, ensuring their needs are prioritised. It also helps us understand the context in which this harm occurs, empowering us to collaborate with our partners to focus on upstream efforts aimed at preventing both primary and secondary victimisation.

Professional knowledge:

Harnessing the expertise and wisdom of the MCF team, who develop tools and resources that improve interventions for both families and professionals.

Research:

Collaborating with academics and research partners to ensure studies are informed by lived experience and practice, advising on research gaps, disseminating evidence-based findings, and translating them into practical guidance for professionals.

Lived experience, practice, and research underpin and enable all our efforts.

Key Achievements and performance

a. Support

The provision of direct support to children and families, as well as case-specific guidance to professionals

We do this by supporting individuals and their families. In this financial year MCF responded to 30 families with 8 of these going on for direct work, 16 closed after advice and guidance and 6 were signposted to partner agencies. We also advised 7 professionals on their case work with victims and their families. We spent an average of 84 hours per month on direct casework which equates to 12% of the whole team output.

The most common age of child was 14yrs, with the youngest being 5. The most common case presentations were online grooming and online CSE.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Key Achievements and performance (continued)

"I felt lost and alone trying to navigate the process as a parent of a child who had been sexually abused online. The MCF gave me strength and support and were the only people I felt understood. They gave clear and fact-based advice and guidance. They were comforting and reassuring. The MCF have been the only good thing about this whole experience. Thank you for keeping my faith in humankind alive and thank you so much for being exactly what I needed when I needed it. You have made a massive difference" - Parent.

"Positive experience, good communication. Already recommending people look at the website for further info" - Professional.

The satisfaction rating for this service was 100% from feedback received with parents reporting finding the opportunity to talk with a member of MCF team the most valuable, and professionals the advice and resources.

b. Development

Educating and developing the knowledge, skills and confidence of professionals, parents and carers, by:

i) Providing training, mentoring, advice and resources for professionals.

In 2024-2025 MCF delivered 33 training events, spoke at 14 conferences, and hosted 4 webinars, reaching a total of 3,350 multi agency practitioners and policymakers across the sector. Delegates found the events valuable and provided excellent feedback including:

"The course was hard-hitting and intense, but I personally found this very useful in gaining a deeper understanding about TACSA and its impact on victims and survivors. An excellent facilitator who was able to bring a very difficult topic to life in a way that made it easy for us to talk openly about a multitude of things."

"The use of language is something I am going to take away and think differently about". "Informative, insightful, I have taken so much away".

"How we communicate with children is so important and how we learn from them too".

98% of participants agreed or strongly agreed that the training was relevant to their job, and 100% said they would recommend the training to others.

This year, we also updated our flagship training, **Click Path to Protection**, with new content that includes the voices of our Lived Experience Group. The roll-out began in May 2025. The updated training focuses not just on what to do, but how to do it in a truly child-centred way. Feedback from the pilot was very positive:

"Very person-centred, and the focus on language was excellent. I feel this is a barrier that many young people still face. The emphasis on the impact of victim-blaming—conscious or unconscious—was explored well. Young people's voices were prevalent throughout."

We also launched our **POWER (Path of Wellness, Empowerment and Recovery)** resource for practitioners, developed by professionals with extensive experience working with trauma, in collaboration with those with lived experience. The resource enables practitioners who work directly with children and young people to focus on the child's individual recovery needs. It has been viewed over 5,500 times, with 1,045 active users downloading it. Feedback has been overwhelmingly positive, with professionals seeing it as a useful tool for addressing the challenges they face in their work with victims of TACSA.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Key Achievements and performance (continued)

ii) Providing information and resources for parents.

Our website offers valuable resources for parents, and this year saw the launch of Ascend, a new resource for parents and children who have just discovered they are victims of TACSA. This resource includes a message of hope from our Lived Experience Group and was developed with the MET Police. After visiting a family, the police leave a card with information on how access the resource. Since launch, it has been accessed 3,670 times, with 1,276 parents seeking information.

In the coming year, we will introduce a telephone support service for parents facing this devastating situation. We are also relaunching our parents' support group, led by a mother who has walked this path.

iii) Collaborating with partner agencies

With a change in government this year, and with support from Indigo Trust, we seized the opportunity to collaborate with the Lucy Faithfull Foundation and the Centre of Expertise on Child Sexual Abuse (CSA Centre) to produce the report Closer to Home. This report lays out the Five Pillars of Prevention, designed to equip parliamentarians and their staff with the knowledge and understanding of child sexual abuse. Through joint webinars, MP briefings, and strategic convenings, we are shaping national responses grounded in survivor insight, prevention strategies, and practitioner realities.

We continue to contribute to and co-lead key multi-agency forums, including:

- **Government & Policy:** MOJ Stakeholder Forum, APPG on Safeguarding in Faith Communities, Five Country Ministerial Working Group
- **Law Enforcement & Prevention:** NCA Prevent, Protect and Prepare Board, UKCIS Early Warning Group
- **Sector Leadership & Research:** APPG on Safeguarding in Faith Communities, IWF Advisory Board, IICSA Changemakers (legacy), SAGE
- **Cross-Sector & Global Collaboration:** Violence Against Women and Girls Network, Five Rights Coalition, ECLAG, International NGOs, Pornography Review Panel, HSB Network, Online Safety Network.

iv) Promoting evidence-based and experience-informed best practice

- MCF have the privilege of having access to the University of Suffolk library. The team are also regularly called upon to consult on new research. We have worked with academia to inform research with University of Suffolk, Manchester University, Swansea University and Edinburgh University.
- Our POWER and Ascend resources were developed using a strong evidence base, in collaboration with academics, experts in the field, and our Lived Experience Group, alongside those on our team who offer direct support to families.
- We have contributed to research with Bristol University, focusing on survivors' experiences of online-facilitated child sexual abuse.
- MCF has also conducted its own research, **Addressing the Mental Health Needs of Victims-Survivors of Technology-Assisted Child Sexual Abuse and Grooming**, which is currently under peer review via the Frontiers in Psychology Journal. This community case study draws from our direct work with victims of TACSA.

c. Advocacy

Advocacy at a systemic level on behalf of children and families affected by technology-assisted child sexual abuse.

We are unique in our ability to bring together the voices of today's victims and those who were victims in their childhood, identifying what is not working in current systems. Every member of our team advocates on behalf of victims and their families in different ways. Through direct work, training, and resource development, we challenge existing practices and advocate for a victim-centred approach. Small adjustments in practitioner practice can make a significant difference in the recovery journey for victims and their families. Specific areas of focus in 2024–2025 include:

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Key Achievements and performance (continued)

i) Raising awareness of the impact of technology assisted sexual abuse on children and their families.

- MCF supported a mother who spoke at the PIER (Policing Institute for Eastern Region) conference, sharing the profound impact of TACSA on her child and family. Her testimony highlighted the need for trauma-led practice and exposed how certain professional responses caused additional harm. Delegates described her presentation as a highlight - insightful, courageous, and catalytic for change.
- We continue to amplify survivor voices through media assets co-created with our Lived Experience Group. These messages, shared regularly across our platforms, speak directly to the emotional, relational, and systemic impact of TACSA and the urgent need for trauma-informed, family-aware responses.

ii) Raise awareness of challenges and emerging behaviours impacting children and young people online

- At the NSPCC conference, attended by over 100 safeguarding professionals, MCF's Head of Advocacy shared lived experience insights and core messaging, sparking important conversations about how children experience online harm and why silence is often a protective strategy.
- At the North Wales OPCC conference, MCF delivered a keynote and participated in a Q&A session to explore how children interpret online messages and why some may not disclose. This session helped shift practitioner understanding toward more trauma-informed, child-centred approaches.
- Our Lived Experience Group co-developed key messages for parents and professionals, which have been transformed into visual assets now used across presentations, media, and practitioner training.
- MCF and the LEG also reviewed and shaped the IWF's Fruit campaign, ensuring its messaging encourages safe, open conversations about the sharing of self-generated images - grounded in survivor insight and behavioural nuance.

iii) Advocate for TACSA victims' right to a healthy recovery journey through stakeholder influencing (policymakers, industry, children's workforce, charities and professional services) at local, national and international levels

This year, our survivor-led approach shaped key conversations and collaborations:

- **Survivor Voice in Action:** We contributed to the IICSA Changemakers event and coordinated meetings (online or in person) with LEG members, ensuring trauma-informed facilitation and psychological safety.
- **Global and National Influence:** We collaborated with INHOPE, ministerial panels on online safety to address child sexual abuse material (CSAM), and engaged in European forums and Q&A sessions to champion trauma-informed, survivor-centred systems.
- **Sector-Wide Reform:** We co-developed educational resources and training programmes for professionals working with TACSA victims, embedding survivor insight into frontline practice.
- **Cross-Sector Collaboration:** Our involvement in the Porn Coalition helped surface the complex intersections between pornography, abuse, and recovery, ensuring survivor perspectives inform prevention and support strategies.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Key Achievements and performance (continued)

iv) Promote development of robust governance, policies and procedures, that address the needs of child victims and their family.

- Brussels: At a workshop on Guidelines for the Protection of minors under the Digital Services Act, MCF delivered a case study on TACSA, highlighting measures that tech platforms (who were present) could implement and how they would impact on the victim's experience.
- MCF (including LEG) contributed to:
 - Sentencing Review call for evidence
 - Relationships, Sex, and Health Education Inquiry (Northern Ireland)
 - Statute of Limitations consultations
 - Ofcom consultations
- MCF also guided Ofcom in including the voices of lived experience in the consultation process, improving accessibility and engagement, and hoping to make these processes more inclusive in the future.
- MCF met with the Home Office to contribute to the development of a victim and survivor panel.

v) Influence and inform media communications about TACSA

- We developed Media Guidance with the Lived Experience Group for journalists and media professionals to help them understand how to report TACSA cases and the harmful impact of poor reporting. This was launched via a webinar, and the guidance is now available on both the MCF website and the IPSO (Independent Press Standards Organisation) platform.
- Operation Hydrant collaborated with MCF to develop the 'When You Are Ready' public-facing campaign. LEG members were interviewed for content, and MCF appeared on Crime Watch, where our Victim and Survivor Advocate encouraged victims to come forward. Many did.
- MCF contributed to the NCA Campaign on Financially Motivated Sexual Extortion, with male members of the Lived Experience Group shaping the campaign.
- At the Festival of Social Science at the University of Edinburgh, MCF and LEG members reviewed creative assets by Eric Fong and advised on how to showcase them safely and appropriately.
- MCF participated in five newspaper articles, two TV appearances, and three radio interviews in the last year.
- To increase our media and communications presence, MCF appointed a Media and Communications Officer.

vi) Participate in and promote global initiatives related to TACSA

- During 2024-25, MCF was part of:
 - WeProtect task and finish groups
 - CESAGRAM expert group
 - SAGE (Survivor Advocates Globally Empowered)
 - The European Child Sexual Abuse Legislation Advocacy Group (ECLAG)
 - Brave Movement Global Campaign for a Safer Internet

We continue to collaborate with international partners such as INHOPE, Tech Coalition, and Safe Online.

- MCF presented three workshops at the Ontario Police Conference in November.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Key Achievements and performance (continued)

- MCF is actively involved in the Five Countries Ministerial Working Group, ensuring the voices of victim and survivor advocates are heard. It is anticipated we will be supporting the Home Office hosting of the Five Countries Ministerial meeting which is planned for September 2025.

Financial review

a. Financial review

Total income for the year under review was £484,433, of which £108,004 was restricted. Total expenditure for the year was £637,706, of which £305,878 was restricted. The Marie Collins Foundation would like to thank all its supporters and funders for their continued commitment over the past year.

b. Reserves policy

The charity's cash reserves of £657,011 are held in instant access bank accounts. The Reserves Policy requires reserves to cover three months' worth of operational costs, which currently amounts to approximately £133,259.

The unrestricted reserves are £466,583.

c. Remuneration of key staff

The pay of the charity's key management staff is reviewed annually and may be adjusted in line with national indicators such as inflation or average earnings, where financially feasible and prudent. The remuneration is also benchmarked against similar-sized charities to ensure fairness and alignment with industry standards.

d. Fundraising

We strive to adhere to the highest fundraising standards and greatly value our supportive funders. We are committed to staying current with charity regulations, data protection requirements, and the Fundraising Preference Service (FPS) to ensure full legal compliance. Our fundraisers follow the Institute of Fundraising's Code of Practice. No complaints regarding fundraising were received during the year. We are also registered with the Fundraising Regulator for the 2024-2025 financial year.

e. Acknowledgement of Funders and Partners

Our continued ability to operate in the field of Technology-Assisted Child Sexual Abuse (TACSA) is made possible by the unstinting support of our funders. The funding landscape is increasingly challenging, and in the current economic climate, services are stretched.

The Indigo Trust Foundation has been invaluable in supporting MCF, providing multi-year unrestricted funding. This has not only allowed us to focus on key deliverables such as direct support to families, training, and resource development, but also enabled us to grow as a staff team and collaborate with partners to influence policy at the highest levels of government. Similarly, The Oak Foundation has supported the advancement of our advocacy strategy, allowing us to appoint a Research and Policy post to respond to government consultations (such as OFCOM and the Sentencing Guidelines) and a Media and Communications post to extend our reach and messaging.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Support from the Metropolitan Police and Help for Children has enabled the development of new resources, having a real impact on the lives of children and assisting professionals on the ground. Additionally, our collaboration with Missing Children Europe has allowed us to train 126 trainers to deliver **Click: Path to Protection** to professionals across Greece, Lithuania, and Italy, elevating the voices of victims and survivors.

We are also grateful to BT for their ongoing support with venues and technical resources for our annual conference. Finally, we extend heartfelt thanks to all those who donate, take part in sponsored challenges, or support MCF through other creative initiatives. Your continued belief in our work makes everything we do possible.

f. Risk management

The Trustees have established a Risk Management Group to regularly assess and address the major risks facing the charity. These risks are managed through an ongoing review process to mitigate any potential impact on the charity's operations. The key risk identified is funding, as it directly affects MCF's ability to achieve its core objectives.

While the charity has seen steady growth in both income and impact, the trustees recognise the importance of maintaining a solid governance foundation. The newly developed rolling strategic plan outlines key priorities and associated funding needs. The trustees will continue to monitor funding on a quarterly basis to ensure the charity's continued success.

g. Public benefit

Trustees of a charity have a new duty to report in their Annual Report on their charity's public benefit. The Directors of the Marie Collins Foundation have considered the requirements which are explained on the Charity Commission website.

h. Public benefit statement

The "Strategic Approach and Impact" section of this report outlines the Marie Collins Foundation's objectives, activities, and achievements for the year ending 31 March 2025. It also highlights key development plans for the current financial year. The trustees have concluded that the work of the Marie Collins Foundation benefits a broad range of individuals, both locally and internationally.

The trustees have concluded:

1. The aims of the organisation remain aligned with our charitable objectives.
2. The charity's activities provide identifiable benefits to the charitable sector and directly and indirectly support individuals in need.
3. The benefits are available for the public, are not unreasonably restricted, including by ability to pay; and
4. That there is no detriment or harm arising from the aims or activities.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Structure, governance and management

a. Constitution

Marie Collins Foundation is a company limited by guarantee (number 07657115) incorporated on 3 June 2011 and a charity established by Constitution and registered in October 2011 with the Charity Commission (registered charity number 1144355).

b. The Board of Trustees

MCF maintains rigorous governance standards to ensure that all charitable activities are delivered with integrity, transparency, and a survivor-led focus. Our Board of Trustees oversees compliance with statutory obligations, including the Children's Act 1989, Disability Discrimination Act, and General Data Protection Regulation (GDPR). The Board also ensures that all trustees undergo enhanced DBS checks, participate in regular skills audits, and adhere to safeguarding and equity-focused policies.

In the financial year 2024–2025, the Board advanced a rolling strategic plan and accompanying implementation framework, designed to embed survivor voice, trauma-informed practice, and systemic impact across all operations. This plan is supported by robust data collection and evaluation mechanisms, ensuring accountability and continuous improvement.

Trustees

Mr Gordon Scobbie (Chair)
Professor Rachel Armitage (Vice-Chair)
Mr Oliver Dockray (Honorary Treasurer)
Ms Claire Bethel
Mrs Lucy Legard
Mr Peter Stevens (Stepped down 21 October 2024)
Ms Charlotte Aynsley Johnson
Ms Debbie Crawford (Stepped down 18 February 2025)
Mr James Hennessey (Stepped down 28 October 2024, reappointed 31 July 2025)
Ms Donna Martin (Appointed 29 April 2025)
Ms Caroline Shea (Appointed 29 April 2025)

These Trustees constitute Directors of the Charitable Company for the purposes of the Companies Act 2006. None of the Trustees had an interest in any of the Charity's contracts either during or at the end of the financial year.

c. Recruitment of Trustees

Trustee vacancies are filled through advertisements and nominations, and new trustees are elected at the next scheduled Board meeting following a vacancy. Board membership is reviewed at each quarterly meeting. The induction and training of new trustees is carried out by the Chair, supported by the Trustees and the wider MCF team.

d. Use of volunteers

Due to the specialist nature of its activities, MCF engages in limited use of volunteers.

Plans for future periods

This year, we didn't just raise awareness, we shifted systems.

The voices of lived experience were elevated to truly influence systemic change. Practitioners rethought their approaches. Policymakers listened. And families affected by technology-assisted child sexual abuse (TACSA) found new ways to make sense of their experiences - new tools for healing, and new hope. We challenged bias, reframed safeguarding, and built bridges where silence once stood, powered by the insight and leadership of our Lived Experience Group (LEG). But our work is far from finished.

Next year, we go further - our services for victims, survivors and families will grow, our training portfolio will expand, and our coalition will deepen, reaching more professionals, more policymakers, and more systems in need of change.

Through innovative online platforms, we will scale POWER nationally and make it accessible where survivors already are, placing therapeutic support within easy reach. We will also broaden what it means to listen - reaching more voices of lived experience, not only those who speak publicly or join formal groups, but also those who cannot, or choose not to - by creating new, trauma-informed pathways for contribution that are private, flexible, and on a survivor's own terms.

Alongside this digital innovation, our advocacy will build momentum for long-term change. Guided by five objectives and a phased strategy, we'll pursue legislative reform, shift public and professional narratives on TACSA, and embed survivor voice at the heart of system change. This year we'll lay foundations by identifying parliamentary champions, delivering targeted briefings, launching survivor-led outputs, and deepening relationships with regulators to influence practice and policy.

As we mark 15 years of survivor-led impact, we will honour our legacy by pushing harder than ever to build a future where no child is invisible, and no practitioner is unequipped.

MARIE COLLINS FOUNDATION
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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Signer ID: GMSBKYMDE6...

G Scobbie

Chair of Trustees

Date: 05/11/2025 GMT



Signer ID: 0AFNSIIUUL...

O Dockray

Treasurer

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 31 MARCH 2025

Independent examiner's report to the Trustees of Marie Collins Foundation ('the Company')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 March 2025.

Responsibilities and basis of report

As the Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

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INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

This report is made solely to the Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Company's Trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Company and the Company's Trustees as a body, for my work or for this report.

Signed: Nicola O'Sullivan
Signer ID: MMITLPRPJQ...
Nicola O'Sullivan FCA DChA

Dated: 05/11/2025 GMT

BHP LLP
Rievaulx House
1 St Mary's Court
Blossom Street
York
YO24 1AH

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2025

	Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:					
Donations and legacies	2	3,860	-	3,860	3,941
Charitable activities	3	250,000	180,004	430,004	624,103
Other trading activities	4	37,024	-	37,024	34,496
Investments	5	11,835	-	11,835	9,193
Other income	6	1,621	-	1,621	12,422
Total income		304,340	180,004	484,344	684,155
Expenditure on:					
Raising funds	7	8,829	-	8,829	21,232
Charitable activities	8	322,999	305,878	628,877	545,301
Total expenditure		331,828	305,878	637,706	566,533
Net (expenditure)/income		(27,488)	(125,874)	(153,362)	117,622
Transfers between funds	17	(10,548)	10,548	-	-
Net movement in funds		(38,036)	(115,326)	(153,362)	117,622
Reconciliation of funds:					
Total funds brought forward		504,619	288,741	793,360	675,738
Net movement in funds		(38,036)	(115,326)	(153,362)	117,622
Total funds carried forward	17	466,583	173,415	639,998	793,360

The Statement of financial activities complies with the requirements for an income and expenditure account under the Companies Act 2006 and includes all gains and losses recognised in the year.

All expenditure derives from continuing activities.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)
REGISTERED NUMBER: 07657115

BALANCE SHEET
AS AT 31 MARCH 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	14	1,287	735
		<u>1,287</u>	<u>735</u>
Current assets			
Debtors	15	4,019	9,049
Cash at bank and in hand		657,011	807,681
		<u>661,030</u>	<u>816,730</u>
Current liabilities			
Creditors: amounts falling due within one year	16	(22,319)	(24,105)
		<u>638,711</u>	<u>792,625</u>
Net current assets			
		<u>639,998</u>	<u>793,360</u>
Total assets less current liabilities			
		<u>639,998</u>	<u>793,360</u>
Total net assets		<u>639,998</u>	<u>793,360</u>
Charity funds			
Restricted funds	17	173,415	288,741
Unrestricted funds	17	466,583	504,619
		<u>639,998</u>	<u>793,360</u>
Total funds		<u>639,998</u>	<u>793,360</u>

The Company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

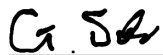
The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)
REGISTERED NUMBER: 07657115

BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2025

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Signer ID: GMSBKYMDE6...

G Scobbie
(Chair of Trustees)



Signer ID: 0AFNSIIUUL...

O Dockray
(Treasurer)

Date: 05/11/2025 GMT

The notes on pages 19 to 34 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Marie Collins Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

The Trustees have at the time of approving the financial statements a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1. Accounting policies (continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Expenditure on raising funds includes all expenditure incurred by the Company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets costing £500 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

Office equipment	-	25%	Straight line
Computer equipment	-	25%	Straight line

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

1. Accounting policies (continued)

1.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the statement of financial activities as a finance cost.

1.9 Financial instruments

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.10 Operating leases

Rentals paid under operating leases are charged to the statement of financial activities on a straight-line basis over the lease term.

1.11 Pensions

The Company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Company to the fund in respect of the year.

1.12 Employee benefits

The costs of short term employee benefits are recognised as a liability and an expense where settlement obligations does not fall within the same period.

1.13 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

2. Income from donations and legacies

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Donations and gift aid	3,860	3,860	3,941
Total 2024	3,941	3,941	

3. Income from charitable activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
EVAC	-	(91,971)	(91,971)	-
Indigo Trust	250,000	-	250,000	250,000
Indigo Coalition	-	-	-	125,000
Oak Foundation	-	264,334	264,334	150,666
Dragon S+	-	2,441	2,441	9,763
Met Police	-	5,200	5,200	6,000
Help for Children	-	-	-	24,000
Missing Children	-	-	-	58,674
	250,000	180,004	430,004	624,103
Total 2024	250,000	374,103	624,103	

Following the end of the EVAC project, the surplus funds of £91,971 were repaid to UNICEF.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

4. Income from other trading activities

Income from non charitable trading activities

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Training	6,109	6,109	15,543
Consultancy	24,881	24,881	10,583
Conference	6,034	6,034	8,370
	<u>37,024</u>	<u>37,024</u>	<u>34,496</u>
Total 2024	<u>34,496</u>	<u>34,496</u>	

5. Investment income

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Bank interest	11,835	11,835	9,193
Total 2024	<u>9,193</u>	<u>9,193</u>	

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

6. Other income

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Other income	1,621	1,621	12,422
Total 2024	12,422	12,422	

7. Expenditure on raising funds

Trading expenses

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Professional and consultancy fees	2,657	2,657	12,463
Conferences, events and meetings	1,491	1,491	620
Administrative support	4,681	4,681	8,149
	8,829	8,829	21,232
Total 2024	21,232	21,232	

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
Charitable activities	322,999	305,878	628,877	545,301
Total 2024	260,416	284,885	545,301	

9. Analysis of expenditure by activities

	Activities undertaken directly 2025 £	Support costs 2025 £	Total funds 2025 £	Total funds 2024 £
Charitable activities	490,471	138,406	628,877	545,301
Total 2024	383,472	161,829	545,301	

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

9. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Total funds 2025 £	Total funds 2024 £
Staff costs	338,730	337,414
EVAC Expenses	-	35,991
HFC Expenses	6,707	1,685
Oak Expenses	20,478	1,011
Indigo Collaboration Expenses	108,761	-
MCE Expenses	9,980	5,699
Met Police Expenses	-	1,592
Dragon S+ Expenses	-	80
Other direct costs	5,815	-
	490,471	383,472

Analysis of support costs

	Total funds 2025 £	Total funds 2024 £
Administrative support	71,533	53,831
Professional and consultancy fees	35,037	62,927
Conferences, events and meetings	13,417	17,953
Other	18,419	27,118
	138,406	161,829

MARIE COLLINS FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

10. Net income / expenditure for the year

	2025	2024
	£	£
Depreciation	510	245
Operating lease charge	5,380	5,268
Independent examination fee	3,472	3,274
Preparation of accounts fee payable to accountants	3,673	3,464
	=====	=====

11. Independent examiner's remuneration

	2025	2024
	£	£
Independent examination of the financial statements	2,893	2,728
Fees payable to the Company's independent examiner in respect of:		
Preparation of the financial accounts	3,061	2,887
	=====	=====

12. Staff costs

	2025	2024
	£	£
Wages and salaries	304,304	303,871
Social security costs	27,106	26,650
Contribution to defined contribution pension schemes	7,320	6,893
	=====	=====
	338,730	337,414

The average number of persons employed by the Company during the year was as follows:

2025	2024
No.	No.
8	8
=====	=====

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity are the Trustees, the Chief Executive Officer, Business Manager and Director of Services. The aggregate employment benefits, including employer's national insurance and pension contributions of the key management personnel of the charity were £167,572 (2024: £166,065).

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

13. Trustees' remuneration and expenses

During the year, whilst a trustee, J Hennessey was paid for consultancy services to inform the work of the charity, the total paid for the year was £1,216 (2024: £725), which included expenses. These fees were not paid to J Hennessey in relation to his role as a trustee.

During the year ended 31 March 2025, expenses totalling £371 were reimbursed or paid directly to 2 Trustees (2024 - £355 paid to 1 trustee). The expenses related to travel expenses and board meetings held during the year.

14. Tangible fixed assets

	Office equipment £	Computer equipment £	Total £
<i>Cost or valuation</i>			
At 1 April 2024	129	6,180	6,309
Additions	-	1,062	1,062
At 31 March 2025	129	7,242	7,371
<i>Depreciation</i>			
At 1 April 2024	129	5,445	5,574
Charge for the year	-	510	510
At 31 March 2025	129	5,955	6,084
<i>Net book value</i>			
At 31 March 2025	-	1,287	1,287
At 31 March 2024	-	735	735

MARIE COLLINS FOUNDATION
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

15. Debtors

	2025	2024
	£	£
<i>Due within one year</i>		
Trade debtors	3,348	5,441
Other debtors	-	630
Prepayments and accrued income	671	2,978
	4,019	9,049

16. Creditors: Amounts falling due within one year

	2025	2024
	£	£
Trade creditors	3,363	5,969
Other creditors	11,362	9,682
Accruals	7,594	8,454
	22,319	24,105

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

17. Statement of funds

Statement of funds - current year

	Balance at 1 April 2024 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2025 £
<i>Unrestricted funds</i>					
General Funds	504,619	304,340	(331,828)	(10,548)	466,583
<i>Restricted funds</i>					
EVAC	83,128	(91,971)	(49)	8,892	-
Help for Children	8,782	-	(8,782)	-	-
NYCC	419	-	(419)	-	-
Missing Children	4,570	-	(23,494)	-	(18,924)
Oak Foundation	71,809	264,334	(160,043)	-	176,100
Met Police	(6,856)	5,200	-	1,656	-
Dragon S+	1,889	2,441	(4,330)	-	-
Indigo Coalition	125,000	-	(108,761)	-	16,239
	288,741	180,004	(305,878)	10,548	173,415
<i>Total of funds</i>	793,360	484,344	(637,706)	-	639,998

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

17. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 April 2023 £	Income £	Expenditure £	Balance at 31 March 2024 £
<i>Unrestricted funds</i>				
General Funds	476,215	310,052	(281,648)	504,619
<i>Restricted funds</i>				
EVAC	83,128	-	-	83,128
Help for Children	-	24,000	(15,218)	8,782
NYCC	1,591	-	(1,172)	419
EVAC (2)	114,804	-	(114,804)	-
Missing Children	-	58,674	(54,104)	4,570
Oak Foundation	-	150,666	(78,857)	71,809
Met Police	-	6,000	(12,856)	(6,856)
Dragon S+	-	9,763	(7,874)	1,889
Indigo Coalition	-	125,000	-	125,000
	199,523	374,103	(284,885)	288,741
<i>Total of funds</i>	675,738	684,155	(566,533)	793,360

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

17. Statement of funds (continued)

EVAC and EVAC 2 - Funding for the development of a global protection online network and capacity building work in priority countries.

Help for Children - Funding in support of the Click: Path to Protection training programme.

NYCC - Funding in support of Keeping Children Safe in North Yorkshire project.

Missing Children- Funding to support Missing Children Europe, an EU project for improving the prevention of child sexual abuse and assistance to victims. At year end this fund is in deficit due to timing of receipts from the EU commission.

Oak Foundation - Funding to utilise our network of partners, undertake a baseline assessment to identify status and scope of existing survivor groups and children and young person engagement forums in priority countries or regions.

Met Police- Restricted to the production of the free ASCEND resource for child victims and their families to support them upon being informed of an intimate/abusive image of them being discovered.

Dragon S+- Funding to support the project entitled "DRAGON (Developing Resistance Against Grooming Online): Stories Strengthening Safeguards – Dragon-S+ (the "Project")", awarded by the United Nations Children's Fund for the Fund to the Global Partnership to End Violence Against Children (the "Funder") in partnership with Swansea University.

Indigo Coalition- The Lucy Faithfull Foundation, CSA Centre, and MCF have agreed a collaboration to develop and execute a public affairs and policy influencing strategy. As three relatively small UK based organisations working to prevent, tackle and respond to child sexual abuse, the Parties recognise that their individual capacities to pursue influencing strategies are limited. By working together in this collaboration, the Parties will bring together their respective expertise, speak with a louder collective voice and achieve greater impact from influencing activities.

Transfers between funds

In the year, a transfer of £10,548 was made out of unrestricted fund into restricted funds. The purpose of this transfer was to cover overspends within the project funds.

MARIE COLLINS FOUNDATION
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £
Tangible fixed assets	1,287	-	1,287
Current assets	487,615	173,415	661,030
Creditors due within one year	(22,319)	-	(22,319)
Total	466,583	173,415	639,998

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	735	-	735
Current assets	527,989	288,741	816,730
Creditors due within one year	(24,105)	-	(24,105)
Total	504,619	288,741	793,360

19. Operating lease commitments

At 31 March 2025 the Company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2025 £	2024 £
Not later than 1 year	3,138	5,380
Later than 1 year and not later than 5 years	-	4,820
	3,138	10,200

20. Related party transactions

Except those disclosed with note 13, the Company has not entered into any related party transaction during the year, nor are there any outstanding balances owing between related parties and the Company at 31 March 2025.